

<b>Committee(s)</b>	<b>Dated:</b>
Capital Buildings Committee Police Authority Board	14 July 2021 19 July 2021
<b>Subject:</b> City of London Police Accommodation: Future Estate Governance	Public
<b>Which outcomes in the City Corporation's Corporate Plan does this proposal aim to impact directly?</b>	1,4,5,6,7,9,12
<b>Does this proposal require extra revenue and/or capital spending?</b>	N
<b>If so, how much?</b>	N/A
<b>What is the source of Funding?</b>	N/A
<b>Has this Funding Source been agreed with the Chamberlain's Department?</b>	N/A
<b>Report of:</b> Town Clerk & City Surveyor	<b>For Information</b>
<b>Report author:</b> Matthew Pitt, City Surveyor's Department	

### Summary

This report briefly summarises the governance arrangements surrounding the City of London Police Future Estate Portfolio. This follows the recent deep dive by Members of the Police Authority Board's Resource, Risk and Estates Sub Committee and a broad endorsement to the requirements outlined by the Force.

### Recommendation(s)

- Members are asked to note the contents of this report.

### Main Report

#### Background

1. When the Salisbury Square Development Programme was created in 2018 to deliver a new headquarters for the City of London Police, the governance surrounding the remainder of the programme, largely concerned with delivering the Force's decant from existing stations at Wood Street and Snow Hill into a temporary estate remained distinct.
2. Whilst many of the projects within the Accommodation Programme had a life prior to the creation of the Capital Buildings Committee, its terms of reference, approved by the Court of Common Council, recognised the need to bring responsibility for all aspects of the delivery of major undertakings such as the this under the oversight of one committee – reflecting the scale and complexity of their delivery.
3. Through a series papers from January to June 2021, City of London Police Requirements have been further scrutinised by the Police Authority Board and its newly formed Resource Risk and Estates Committee. At its last meeting, the requirements of the Force were broadly endorsed, and its September meeting

intends to focus on requirements for the Eastern Base and Firearms Training Facility, including income generating opportunities. This report now summarises the governance arrangements in place for the delivery of the future City of London Police Estate (Future Estate).

## **Current Position**

4. The table below set's out the two programmes and their respective projects within the Future Estate Portfolio. An organogram providing a visual representation of the governance is set out in Appendix A.

<b>City of London Police Future Estate Portfolio</b>	
<b>Salisbury Square Development</b>	<b>Wider Police Estate</b>
1 Salisbury Square HQ	Mounted Unit Accommodation
JCCR	Eastern Base
Firearms Training Facility	Community Interface Counter (not yet initiated)
	DOSF
	Wood Street Decommissioning (complete)

\*Projects within Salisbury Square Development Programme are those within the original scope of that scheme and managed by the same professional team.

## **Member Governance**

5. Capital Buildings Committee is responsible for all aspects of the delivery of the portfolio and its financial control including acquisitions, disposals, decisions on significant options and policy choices.
6. Police Authority Board is responsible for scrutinising and agreeing City of London Police's accommodation requirements. It's newly formed Resource, Risk and Estates Sub Committee plays a lead role in challenging requirements and value for money whilst ensuring the force is operationally effective.

## **Officer Governance**

7. An Officer Board, chaired by the Director of Major Projects and attended by the City Surveyor, The Commissioner, The Deputy Chief Executive of the Police Authority and The Head of Police Authority Finance, representing both the Chamberlain and Police Authority was previously established. The responsibility of this Board is to provide strategic oversight of the delivery of the portfolio. It regularly meets to review programme information including timelines, risks, issues, and dependencies.
8. The above board sits on top of and compliments the regular rhythm of project specific boards, stakeholder meetings and regular dialogue which is essential to the delivery of the schemes.
9. All projects within the portfolio utilise the City of London Corporation's risk methodology and are regularly reviewed, including at Officer Board level.

## **Proposals**

10. It is proposed that projects and programmes continue to report individually to the Capital Buildings Committee as they progress for updates as well as key decisions on funding.
11. In addition to that a portfolio level overview report is proposed to provide a summary of progress on each of the live projects and programmes that make up the Future Police Estate to include a timeline dependencies, risks, and issues.

## **Conclusion**

12. Members are asked to note the existing Member and Officer arrangements in place for the governance of the City of London Police Future Estate and the proposals to provide further visibility across the portfolio through a regular additional overview report which summarises the latest position of each scheme, highlighting risks, issues and dependencies.

## **Appendices**

- Appendix A – Future Police Estate Governance Overview

## **Report author**

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